

In brief

Corporate Data

Company name	Bayer CropScience AG
Headquarters	Monheim, Germany
Chairman of the Board of Management	Friedrich Berschauer*
Business operations units	Crop Protection Environmental Science BioScience
Sales	€6,510 million
EBITDA before special items	€1,508 million
R&D investment	€653 million
Employees	18,700

Status: December 31, 2009

Bayer CropScience on the internet:

www.bayercropscience.com

Sales	€ million
2009	6,510
2008	6,382

Number of employees	Employees
2009	18,700
2008	18,300

Research and development investment	€ million
2009	653
2008	649

Current information on business developments will be found on the internet at: www.financialreports.bayer.com

For more information on Bayer's Sustainable Development Program visit: www.sustainability.bayer.com

* As of October 1, 2010 Sandra E. Peterson is to be the new Chairman of the Board of Management of Bayer CropScience AG.

Sustainable contribution to an improved quality of life

Facts and Figures 2009 | 2010





Cover picture

Toni Salcido (left) and Nkonko Mutamba of Bayer CropScience inspect cotton plants near Phoenix, Arizona. In terms of growing acreages, Bayer CropScience is the leading producer of cotton seed both worldwide and in the United States, the third-biggest cotton producing country after China and India.

Forward-Looking Statements

This publication may contain forward-looking statements based on current assumptions and forecasts made by Bayer Group or subgroup management. Various known and unknown risks, uncertainties and other factors could lead to material differences between the actual future results, financial situation, development or performance of the company and the estimates given here. These factors include those discussed in Bayer's public reports, which are available on the Bayer website at www.bayer.com. The company assumes no liability whatsoever to update these forward-looking statements or to conform them to future events or developments.

Contents

Integrated solutions from seed to harvest	4
Business performance in 2009	8
Overview of the business operations units	
Crop Protection	14
BioScience	18
Environmental Science	20
Research and development	
Innovation stories	22
Sustainable development and activities	26
2009 highlights	28
Executive Committee	30
Global organization	31

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Integrated solutions from seed to harvest

Bayer CropScience strives to be the global innovation leader providing sustainable solutions from seed to harvest. In this way, the company is helping farmers around the world to meet the ever-increasing demand for affordable high-quality food, feed, fiber and energy crops. With these efforts, Bayer CropScience is making a key contribution to safeguarding the food supply of a steadily growing world population – fully in keeping with the company

mission statement "Bayer – Science For A Better Life." It takes more than modern products, processes and technologies to master the global challenges as an innovation leader. What links everyone throughout Bayer CropScience is the passion for discovering new ways of doing things. With this holistic approach, we want to help shape the future of agriculture and create value for our customers and society as a whole.

High innovation potential

Our goal is to enable a second “green revolution” in agriculture. To achieve this, Bayer CropScience aims to make an important contribution with our innovation capability in conventional crop protection and with our research capacities for seeds and traits.

In the 1960s, the global community launched a number of programs, known jointly as the “Green Revolution”, designed to combat poverty in developing countries and meet the demand for food by introducing modern cultivation technology and high-quality seed. A similar effort is required again today.

Significantly boosting productivity in the existing areas under cultivation is the key to feeding nine billion people in the future against the background of a growing world population. In this connection, an increasingly important role will be played by innovative crop protection solutions and improved crop traits.

That’s why the objectives of Bayer CropScience include not only researching, developing and marketing new insecticides, fungicides, herbicides and



seed treatment products, but also concentrating more closely on the development of new generations of stress-tolerant, high-yield crops.

Demand for food products is rising. Extreme weather as a result of climate change causes fields to wither, and entire harvests can be lost. Bayer CropScience aims to address these challenges with new solutions.

Integrated solutions

In the future, modern breeding methods and plant biotechnology will play an ever more important part in making crops more resistant to climate and environmental stress, for example. To this end, we exploit the entire spectrum of modern plant breeding. This includes the development of high-yielding hybrids – so-called “smart breeding” which increases the speed and specificity of crop breeding – and green genetic engineering, which involves the specific transfer of genes.

The combination of all technologies – from conventional crop protection to plant biotechnology – will enable us to master the challenges of tomorrow’s agriculture, and thus make a lasting contribution to improving the quality of life.

Plant tissue is prepared for further testing in the laboratory.



Bayer CropScience increases sales and market share

Despite a weakening market environment, Bayer CropScience slightly improved sales in 2009 by 2.0 percent to €6,510 million. After adjusting for currency and portfolio effects, sales rose by 2.5 percent. EBITDA before special items receded by 5.9 percent to €1,508 million, while the EBITDA margin before special items fell to 23.2 percent.

This drop in earnings was due primarily to higher raw material costs and negative currency effects, which were only partly offset by positive earnings contributions from the expansion of business. EBIT declined by 6.2 percent to €1,017 million before special items, and by 13.1 percent after special items.

Research and development investment at Bayer CropScience in 2009 accounted for 23.8 percent of the Group total, at €653 million. This is equivalent to 10 percent of the subgroup's sales.

The best-selling product group was the Confidor®/Gaucho®/Admire®/Merit® line of insecticides, which contributed €606 million to CropScience sales. The biggest increase by percent was achieved by the herbicide product group Basta®/Liberty®/Rely®/Ignite®, sales of which were up by 34.3 percent on a currency-adjusted basis.

Crop Protection

Sales in the **Crop Protection** segment advanced by 1.6 percent in 2009, to €5,424 million. After adjusting for shifts in exchange rates, business expanded by 2.3 percent. The segment's young products once again exhibited above-average growth.

SALES

+ 1.6%

€5,424 MILLION

Bayer CropScience Key Data 2009

Sales (€ million)	6,510
EBITDA (€ million)	1,311
EBITDA before special items (€ million)	1,508
EBITDA margin before special items (in %)	23.2
EBIT (€ million)	798
EBIT before special items (€ million)	1,017
Gross cash flow (€ million)	1,043
Net cash flow (€ million)	745
Employees (Dec. 31, 2009)	18,700
Research and development investment (€ million)	653

The company reached its goal of €2 billion in sales of products based on active substances introduced to the market after 2000 already this year.

Sales of the Crop Protection business rose by a substantial 10.4 percent in North America. Sales advanced by 5.4 percent in the Asia/Pacific region and 0.8 percent in Latin America/Africa/Middle East. In Europe, sales were down by 3.1 percent, but rose moderately on a currency-adjusted basis, by 0.9 percent.

The **herbicides** business grew by 7.0 percent to €1,986 million. A key contribution came from the outstanding performance of the herbicides portfolio in North America.

Sales of the **fungicides** business were nearly level year on year at €1,564 million. There was a particularly successful performance by the fungicides Nativo® and Sphere® Max in the Latin America/Africa/Middle East region.

Insecticides saw business recede slightly due to unfavorable weather conditions and low pest infestation; sales of that business moved back by 3.2 percent to €1,234 million.

In the **Seed Treatment** business, sales dipped by 0.5 percent to €640 million.

Environmental Science/ BioScience

SALES

+ 4.1%

€1,086 MILLION

Sales in the Environmental Science, BioScience segment advanced by 4.1 percent in 2009, to €1,086 million. Adjusted for currency and portfolio effects, business was up by 4.0 percent.

Sales of the **Environmental Science** business unit declined by 1.4 percent to €583 million. On a currency-adjusted basis, sales were down by 2.4 percent. This was largely attributable to declining sales of green industry products for professional users in the United States.

The **BioScience** business unit registered a significant expansion of business, as sales rose by 11.3 percent to €503 million. After adjusting for currency and portfolio effects, sales advanced by 12.3 percent. A key growth driver was the canola

seed business in North America marketed under the Invigor® brand. Sales of Arize® hybrid rice seed also continued to grow.

SALES

+ 11.3%

€503 MILLION

Business performance by region

Despite unfavorable underlying and weather conditions, Bayer CropScience increased sales in all regions in 2009: on a currency-adjusted basis, sales rose by 0.5 percent in Europe, and by 5.9 percent to €1,529 million in North America. In the Asia/Pacific region, business expanded by a currency-adjusted 5.1 percent to €1,028 million. In Latin America/Africa/Middle East, sales rose by 1.2 percent after adjusting for currency changes, to €1,413 million.

In **Europe**, business with our herbicides and insecticides improved modestly, while the fungicides business moved back slightly due to unfavorable weather conditions and low fungal infestation. We saw an especially gratifying trend for our young products,

Sales by business area in 2009



Sales by region* in 2009



* distribution based on definitions for Bayer Group reporting

such as the insecticides Biscaya®/Proteus®, the corn herbicide Laudis®, the fungicide Fandango® and the seed treatment product Poncho®.

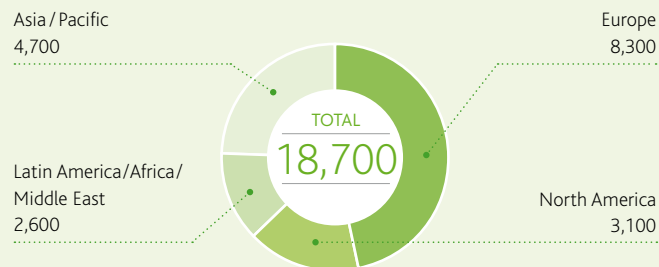
The increase in sales in **North America** was largely attributable to the outstanding performance of the herbicides portfolio, featuring the young weed control products Corvus®/Velocity™, Laudis®, Infinity®/Wolverine® and Balance® flexx. The herbicide Ignite® for use with genetically modified crops also contributed to this improvement. The seed treatment business was down slightly due to a tough competitive environment in the United States. Sales of Poncho® in particular were affected by this trend.

In the **Asia/Pacific** region, the company significantly expanded its sales particularly in Southeast Asia and on the Indian subcontinent. This was attributable to the very good performance of fungicide and herbicide products. In addition, a very gratifying trend for herbicides in Japan and Australia more than offset declines for insecticides in China and Japan that resulted from low pest infestation.

Highly qualified and motivated employees are crucial to the company's success.



Employees by region in 2009*



* distribution based on definitions for Bayer Group reporting

Sales in **Africa** were up mainly because of expanded business with insecticides, while Bayer CropScience registered slight declines in the **Middle East**. In **Latin America**, Bayer CropScience compensated for lower sales of insecticides and fungicides in Argentina and southern Brazil at the beginning of the year with gratifying gains in the second half for seed treatment products, herbicides and fungicides. Especially positive performances were registered by the seed treatment product CropStar®, the young corn herbicide Soberan® and the fungicides Nativo® and Sphere® Max.

The international team of 18,700 employees enables the pooling of knowledge and experience across cultural and geographic boundaries.

Crop Protection

In the Crop Protection business operations unit, Bayer Crop-Science researches, develops and markets innovative products for farmers around the world. Thanks to our strong innovation capabilities, we possess a well-stocked development and active substance pipeline. As a result, our product range is well equipped to address changing market needs.

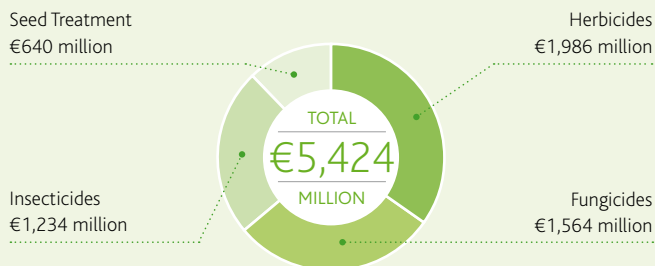
Modern crop protection is a key element of a well-functioning agricultural system. After all, the health of crops worldwide is threatened by some 25,000 plant diseases and untold insects and weeds. With our broad portfolio of highly effective crop protection products, we offer a balanced range of options to safeguard the yield and quality of harvested crops. Our products feature outstanding environmental compatibility — the result of our intensive, responsible research from the initial idea through to market maturity.



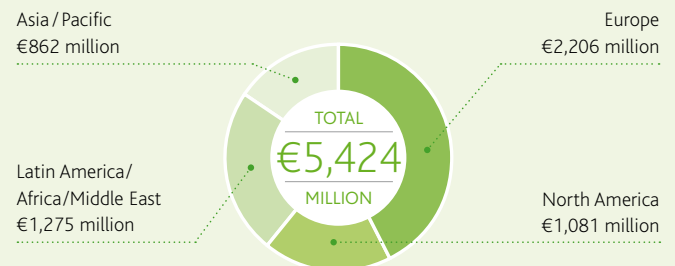
In the early research phase we screen several hundred thousand new substances. We then examine many of them in the laboratory and in our greenhouses. Finally, our experts conduct field tests to evaluate the substances that have proven to be highly effective. Before a product is introduced to the market, the specialists further develop its active ingredient, subject it to ecotoxicological and toxicological testing and ensure that it satisfies the highest standards for environmental compatibility. Products and services are tailored to specific requirements of the respective markets in the various countries.

Delivering advice to the source: the crop protection consultants seek to give practical recommendations wherever possible.

Crop Protection sales in 2009 by business unit



Crop Protection sales in 2009 by region*



* distribution based on definitions for Bayer Group reporting

Once the product has been launched onto the market, we strive to expand the area of applications for our active ingredients through new application forms, new combinations or the development of innovative formulations.

Our activities

Insecticides

Bayer CropScience is the global leader in the insecticides market. This position is based on a successful strategy, a wealth of expertise in this field and the company's innovation capability. Our most recent example is Movento®, whose active ingredient features particularly significant mobility within plants. In 2009 Movento was registered in Australia – a further milestone for the global marketing of this product.



Powdery mildew on an apple bud.

Fungicides

Our fungicides portfolio contains a range of active substances from which we have developed a comprehensive spectrum of product solutions for all major crops. In fluopyram, bixafen and isotianil, we have three important fungicides in the starting blocks – a testament to our successful efforts to introduce new substances and achieve market leadership. Furthermore, in 2010 we plan to introduce the new rice fungicide isotianil, which will strengthen our portfolio in Asia.

Herbicides

Bayer CropScience is number three in the global herbicides market including growth regulators. Our balanced portfolio of traditional and modern products serves as the basis for further growth. In safener technology, Bayer CropScience pursues an innovative approach to enabling the utilization of high-

Best-selling Bayer CropScience products

Main brands	Application
Confidor®, Gaucho®, Admire®, Merit®	Insecticide, seed treatment, Environmental Science
Flint®, Stratego®, Sphere®, Nativo®	Fungicide
Basta®, Liberty®, Rely®, Ignite®	Herbicide
Proline®, Input®, Prosoaro®	Fungicide
Atlantis®	Herbicide
Folicur®, Raxil®	Fungicide, seed treatment
Poncho®	Seed treatment
Decis®, K-Othrine®	Insecticide, Environmental Science
Puma®	Herbicide
Fandango®	Fungicide

performance active substances in crop protection. Safeners are special substances added to herbicides to protect crops from the potentially damaging effects of the active ingredient.

Seed treatment

Bayer CropScience is the top-selling company worldwide in the area of seed treatment, a particularly environmentally compatible approach. The objective here is to protect crops during germination and in their early growth stages so as to exhaust the full yield potential of the seed. A new addition to our product range is *Bacillus firmus* (major brand: Votivo®), a substance developed for biological pest control in seed treatment with which we are expanding our conventional portfolio in the market against nematodes that live in the soil (planned market launch: 2010/2011).



TOP-TEN
PRODUCTS'
SHARE OF
TOTAL SALES

42%

€2,703 MILLION

An integrated solution: Fibermax cotton seed treated with products from Bayer CropScience.

BioScience

The main task of the BioScience business operations unit is to develop and market seed for agricultural crops and vegetables, as well as plant traits. Here we utilize the entire spectrum of modern breeding methods – from the development of high-yielding hybrids through smart breeding to green genetic engineering.

Together with Crop Protection, BioScience offers integrated solutions for high-yielding seed, improved crop traits and highly effective crop protection. Our products are characterized by resilience against environmental factors and traits such as aromatic flavor, improved processability or high fiber quality.

Seed for agricultural crops: In this area of activity we focus on our existing core crops cotton, canola and rice. In addition, we have expanded our research to include cereals and soybeans as new core crops for BioScience.

We offer cotton seed featuring particularly high fiber quality that is insect-resistant and herbicide-tolerant thanks to new processes. We are the world market leader in cotton seed in terms of growing

A testing field for the production of hybrid canola in Canada.



acres. Our InVigor® canola seed features steady, high yields and advantageous growing properties. In Arize®, we offer hybrid rice seeds with an up to 30 percent higher yield than conventional products and resistance to a dreaded rice disease. We also license our plant traits to other companies for use in their seed products.

Vegetable seed: We employ 1,500 people in our vegetable seed business, which operates as our Nunhems subsidiary. Special research, plant breeding and distribution teams in more than 40 countries ensure close customer proximity to producers, distributors and processors in the world's major vegetable cultivation regions.

Worldwide we market more than 2,500 conventional seed varieties of 28 different vegetables to commercial producers, plant breeders, seed dealers and the food industry. Our main crops include tomatoes, cucumbers, leeks, onions, carrots and melons.

Harvesting tomatoes whose seed Nunhems researchers have equipped with a natural resistance to tomato viruses.



Environmental Science

Whether it is controlling pests and weeds in the home and garden, on lawns or in public parks, or improving the quality of life and the environment for amateur gardeners and professional users – this business unit offers sustainable solutions. Innovations that combine a high level of user-friendliness with safe handling are the key to future growth.

We develop applied, close-to-customer solutions based on crop protection active substances. In this connection, we tailor the tried-and-tested substances developed by Crop Protection to the needs of professional users and private customers.

Professional Products: As a leading specialist in this area, we focus on the green industry, pest control, vector control and locust control market segments. Our extensive activities range from maintenance of parks and golf courses to control of insect pests, termites and insects that transmit diseases.

In the context of our public health activities, we also focus closely on malaria prevention. The aim is

to drive forward these efforts through improved control of disease-transmitting Anopheles mosquitoes with specially developed applications such as insecticide-impregnated mosquito nets. Here we have found a solution with the help of which the tried-and-tested insecticidal active ingredient deltamethrin – which is recommended by the World Health Organization – can be directly incorporated into the nets. This technique plays an important role in supporting the United Nations in its efforts to contain malaria in the coming years through widespread distribution of mosquito nets.

Consumer Products: Our Consumer Products business unit markets plant care products and lawn, home and garden brands specifically to private consumers. Here we offer reliable solutions based on effective active ingredients. We market these products under the brand name Bayer Advanced™ in the United States and Bayer Garden in Europe. Furthermore, we sell specialty products to manufacturers of insecticides for the home and garden and to producers of lawn and garden products.

The hallmark of every garden, luxuriously blooming ornamental plants and a thick, luscious green lawn entice visitors to enjoy an oasis of tranquility.

Innovation stories

One of our strategic objectives is to become the industry's innovation leader with a strong product range. Our highly productive pipeline of new active ingredients and technologies creates lasting value for customers, consumers, the company and our stakeholders. In 2009 we made important advances thanks to intensive research and development activities.

International network for rice research

Jointly increasing the productivity of rice cultivation – that is the goal of our alliance with the International Rice Research Institute (IRRI) in the Philippines. In this context we have agreed to form a program for the exchange of know-how that will help to build up and strengthen the necessary scientific capacities. The collaboration aims to better exploit the genetic diversity of rice and optimize management of plant diseases, thus helping to safeguard sustainable food supplies and reduce harmful climate gases. Other objectives of the program include providing targeted support for scientists.

Rice is the primary food staple for half the world's population. The cultivation of new high-yielding varieties helps to increase harvest volumes.



Canola genome sequenced for the first time

Bayer CropScience has reached a research milestone: together with several other partners, we have succeeded in sequencing for the first time the entire genome of the rapeseed variety canola and the constituent genomes present in the Brassica rapa and wild cabbage plants. This has given Bayer a unique insight into the previously unknown genetic code of the rapeseed plant. The success of this project will allow us to speed up our current research and breeding programs so that these will bring new technology and better products to growers much sooner. What's more, we will be able to conduct research into additional innovative approaches to improving the value of canola as a crop. Rapeseed is the second largest oilseed crop after soybeans, accounting for approximately 15 percent of world production

Researchers from Bayer CropScience worked together with several partners in a successful alliance to sequence the canola genome.

Mosquito nets to protect against malaria

Our researchers have played an important role in containing tropical diseases such as malaria with innovative mosquito nets. We have succeeded in incorporating the active ingredient deltamethrin, which is recommended by the World Health Organization (WHO), into polypropylene fibers for the

Protection with mosquito nets is the best way to prevent malaria.



first time. The textile fibers from which the impregnated mosquito nets can be produced are softer, stronger and effective for longer. The new product is marketed under the name LifeNet™ and is expected to be introduced to the market in the coming years. According to the WHO, some 3.3 billion people – approximately half the world's population – live in areas in which malaria is endemic.

Bixafen to combat speckled leaf blotch and brown rust

In bixafen (main brand: Aviator® Xpro™) we have a promising fungicide in our pipeline. It was specifically developed for foliar application against Septoria leaf spot and brown rust; in addition, this substance possesses a yield-increasing effect due to its positive impact on plant physiology. As a member of a

Septoria leaf spot is one of the most common leaf diseases in wheat. Irregular or oval blotches on the leaves of the crop are a telltale sign of infestation.



completely new active substance group, the cereal fungicide is well suited for resistance management programs. Bixafen will set new standards in combination with our proven active ingredient prothioconazole. Bayer CropScience plans to introduce bixafen to the market starting in 2010/2011.



Fluopyram to combat fungal pathogens

The newly developed fungicidal active substance fluopyram (main brand: Luna®) helps to effectively combat crop diseases triggered by fungal pathogens such as gray mold or powdery mildew, which can cause extensive damage. Fluopyram is used in more than 70 crops, including vines and table grapes, pome and stone fruit, vegetables and field crops. This product offers key advantages particularly to the food industry and ultimately also consumers, such as improved storage suitability and a longer storage life for harvested crops. Bayer CropScience plans to introduce the product to the market starting in 2010/2011.

Vines and table grapes are among the crops in which the new fungicidal active ingredient fluopyram will be used.

Sustainable development and activities

Bayer's business activities have traditionally focused on sustainability. In this connection, the company makes specific contributions to balancing commercial success with environmental protection and social needs – in keeping with its mission statement "Bayer: Science For A Better Life."

With a total of eight "lighthouse projects" in the areas of health care, nutrition and climate protection, Bayer aims to drive forward sustainable development worldwide in the future. Bayer CropScience is participating in three of the lighthouse projects.

Rice cultivation in Indonesia

In the fight against hunger, Bayer CropScience has launched a program in Indonesia that is designed to lastingly improve the yields and income situation of rice growers. The program is based on a new method of cultivation: instead of pre-growing rice seedlings and then re-planting them in flooded fields, rice today can be pre-germinated and then sown directly. Bayer CropScience provides the seed, sowing machines, crop protection products and know-how. This method has several advantages: it uses less water, enables more efficient utilization of fertilizer and reduces the emission of methane gas.

In Indonesia Bayer CropScience is helping rice growers to convert production from transplanted to direct-seeded rice.



Vegetable cultivation in India

As part of its "Food Chain Partnership" program, Bayer CropScience in India is cooperating with various players in the food supply chain. Bayer experts help farmers to grow vegetables according to the principles of good agricultural practice and to use crop protection products in a responsible manner. The vegetable growers benefit through higher yields and improved quality. The number of Food Chain Partnership projects is expected to grow from currently 80 to 125 in the coming two years, encompassing a total of 65,000 vegetable growers.

Food Chain Partnerships will help to safeguard food supplies in the future.

Fighting malaria

To effectively combat malaria, Bayer CropScience is focusing on its collaboration with the Innovative Vector Control Consortium (IVCC). The aim of this project is to find new active substances to control the mosquitoes that transmit diseases such as malaria. In this context, Bayer CropScience is contributing its broad spectrum of substances, screening options and experience in chemical synthesis and insecticides research.



Only six millimeters long and fragile in build, the Anopheles mosquito transmits dangerous malaria pathogens.

2009 highlights



Crop protection portfolio strengthened

The acquisition of biological products from AgroGreen for the crop protection business was made with the aim of safeguarding harvests, increasing yields and strengthening Bayer's crop protection portfolio. Bayer CropScience is thus supplementing its broad range of crop protection solutions with biological pest control products and opening up interesting growth opportunities in the seed treatment market, for example.



Canola research station opened in Canada

Bayer CropScience has opened a new canola research station in Canada as a future-oriented expression of the company's global commitment to innovation in agriculture. The center of innovation is aligned toward researching, developing and breeding canola seed. The complex supplements the existing breeding station and is one of the few research facilities of its kind worldwide. The facility combines the company's breeding program for canola in one station for the first time. With this nearly €10 million capital expenditure, the company is driving forward the ongoing development of its market-leading InVigor® hybrid canola seed.



Global cooperation agreement with the Greenery

To globally expand the Food Chain Partnership projects for the sustainable production of high-quality fruit and vegetables, Bayer CropScience has signed a global cooperation agreement with Netherlands-based The Greenery B.V. The internationally active service and trading company specializes in the production and commercialization of vegetables, fruit and mushrooms. The two companies are already cooperating on more than 30 projects in Europe, Asia, Africa, and Central and South America.



Expansion of the Monheim substance library

Storing, preparing and distributing substances for comprehensive biological testing – that is the purpose of the Monheim substance library. The facility has been expanded with a capital expenditure of €4.9 million and now offers more than 1,000 m² of space for 2.2 million chemical substances. The centerpiece of the library is an automatic miniload warehouse with some 24,000 storage positions and space for about 7.6 million vials filled with tiny amounts of various chemical substances. The substance library is regarded as one of the most modern facilities of its kind in the world.



Annual Press Conference of Bayer CropScience

Bayer CropScience aims to accelerate the expansion of its seed and plant traits business with capital expenditures of some €3.5 billion through 2018. As Management Board Chairman Professor Friedrich Berschauer stressed at the Annual Press Conference on September 17, 2009, the company aims to be a first-choice partner for farmers worldwide, offering innovative and sustainable solutions from sowing through to harvesting. Between 2008 and 2012, furthermore, Bayer CropScience plans to introduce to the market ten new crop protection active substances with peak sales potential in excess of €1.25 billion.



Bayer CropScience acquires biotech company Athenix

Bayer CropScience has acquired Athenix Corp., headquartered in North Carolina, United States. The acquisition of this biotech company will promote the expansion of the BioScience business unit's portfolio. It also supports the creation of a strong research and development platform in North America and increases the company's attractiveness as a partner to the global seed industry. The purchase supplements the research and development pipeline through the addition of the outstanding gene collection of Athenix.

Executive Committee

The Executive Committee is comprised of the Chairman of the Board of Management and the heads of the five global functions, as well as the heads of the six business operations units.



Prof. Dr. Dr. h.c. Friedrich Berschauer*
Chairman of the Board of Management



William Buckner
Head of Crop Protection North America



Dr. Alexander Klausener
Head of Research



Bernd Naaf
Head of Crop Protection Asia/Pacific



Dr. Franz-Josef Placke
Head of Development



Jacques du Puy
Head of Crop Protection Europe & TAMECIS



Marc Reichardt
Head of Crop Protection Latin America



Dr. Gunnar Riemann
Head of Environmental Science



Dr. Rüdiger Scheitza
Member of the Board of Management, Head of Global Portfolio Management, Labor Director



Dr. Joachim Schneider
Head of BioScience



Dr. Dirk Suwelack
Member of the Board of Management, Head of Business, Planning & Administration

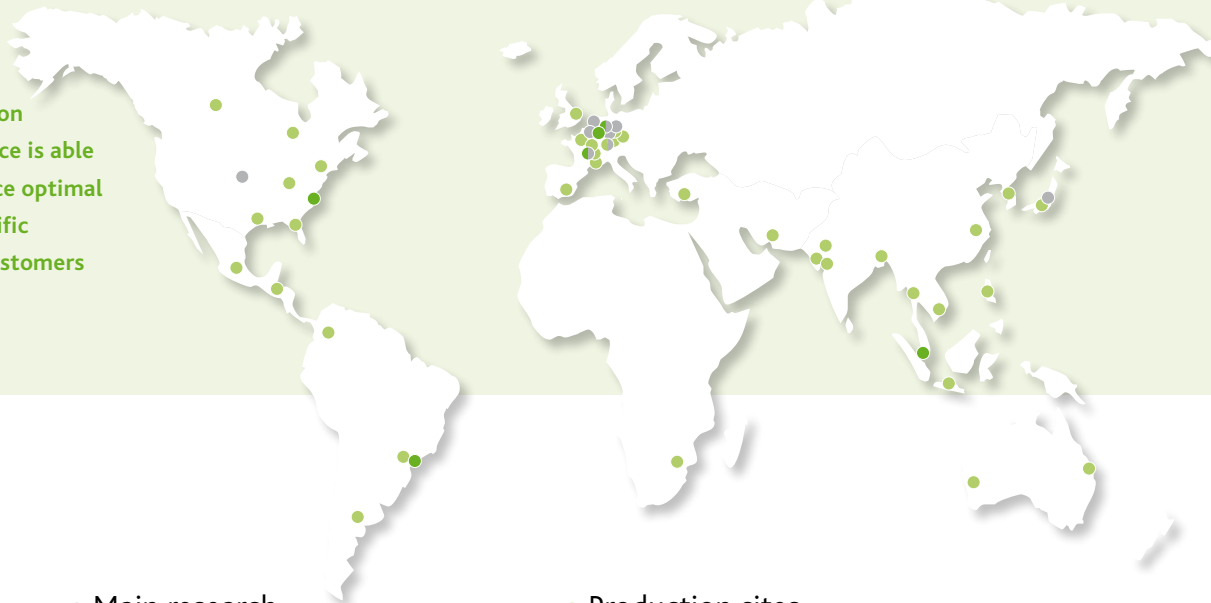


Dr. Wolfgang Welter*
Member of the Board of Management, Head of Industrial Operations & QHSE

* As of October 1, 2010 Sandra E. Peterson is to be the new Chairman of the Board of Management of Bayer CropScience AG and Achim Noack will assume responsibility for Industrial Operations & QHSE in the Board of Management of Bayer CropScience AG.

Global organization

Thanks to its efficient global network of research and production sites, Bayer CropScience is able to develop and produce optimal solutions for the specific requirements of its customers around the world.



● Main sites

Germany

Monheim
Bayer CropScience corporate headquarters
Crop Protection headquarters

Brazil

São Paulo
Crop Protection headquarters for the Latin America region

France

Lyon
Crop Protection headquarters for the Europe & TAMECIS* region
Environmental Science and BioScience headquarters

Singapore

Singapore
Headquarters for the Asia/Pacific region

United States

Research Triangle Park
Crop Protection headquarters for the North America region

● Main research and development sites

Belgium

Ghent
Research, BioScience

France

Lyon
Research & Development, Fungicides
Sophia
Development, Insecticides, Fungicides, Herbicides

Germany

Frankfurt
Research & Development, Herbicides

Monheim

Research & Development, Insecticides, Fungicides

Japan

Yuki
Research & Development, Insecticides

Netherlands

Haelen
Research & Development, BioScience

United States

Stilwell
Development, Insecticides, Fungicides, Herbicides

● Production sites

Asia/Pacific

Australia
Kwinana, Pinkenba
Bangladesh
Tongi
China
Hangzhou
India
Ankleshwar, Himatnagar, Vapi
Indonesia
Surabaya
Japan
Hofu
Pakistan
Karachi
Philippines
Canlubang
South Korea
Daejong
Thailand
Bangpoo
Vietnam
Bien Hoa

Europe

France
Marle, Roussillon, Villefranche
Germany
Dormagen, Frankfurt, Knapsack
Spain
Quart
Switzerland
MuttENZ
United Kingdom
Norwich

Latin America / Africa / Middle East

Argentina
Zarate
Brazil
Belford Roxo
Colombia
Barranquilla

Guatemala

Amatitlan

Mexico

St. Clara

South Africa

Nigel

Turkey

Gebze

North America

Canada

Regina

United States

Kansas City,
Muskegon, Pasadena,
St. Louis, Institute,
Woodbine

* TAMECIS: Turkey, Africa, Middle East and CIS